

REMARKS
Timothy F. Curran
U.S. Head of Power, Alstom

Thank you Jim. Let me begin my remarks by thanking the Governor for being here. Governor Manchin, your presence signals how vitally important this project is for West Virginia and, indeed, for our nation and the world.

Thank you, as well, Heinz Haller for your remarks. Dow is a world-class company and an industry leader. Alstom could not ask for a better partner to work with on this critically important effort.

I want to speak briefly about Alstom, our role in this project, and how it fits into our larger efforts to use technology innovation to address climate change.

For those of you who may not know Alstom, we are a global leader in the world of power generation and rail infrastructure. Alstom provides power plant equipment and services for a wide variety of energy sources, including coal, hydro, nuclear, gas, and wind. Our technology helps generate more electricity than that of any other supplier. Twenty-five percent of the electricity generated in the world is generated on our equipment, and more than half of the power plants in the U.S. contain Alstom products.

Alstom is excited about the opportunity to bring that experience and expertise to this project. We are responsible for the design, construction and operation the pilot plant. Construction began in early April of this year and was completed by July. We are ready to start operating the plant as of today ... a tight schedule that reinforces our commitment to move this technology forward as quickly as possible. In operating the facility, we will benefit from Dow's world-class expertise in advance amine technology and their knowledge of this facility. We are working in close collaboration with Dow to optimize the technology that will be demonstrated here. Our mutual goal is to jointly develop technology that is being perfected here in West Virginia, but will be available to customers around the world. Imagine, because of groundbreaking work that will be done right here, customers around the world will be better able to minimize carbon emissions from power plants and industrial facilities. That's important. That's exciting. And that's something that the people of this community can be very proud of.

Alstom's commitment to using technology to address climate change goes beyond this project. All told, we are investing hundreds of millions of dollars in the science of capturing carbon. We believe such investments are needed so that the world can continue to rely on coal and other fossil fuels as secure, reliable, and affordable sources of power. We are also investing and innovating in the areas of nuclear power, hydro power, and renewable power. We are using technology to make smart grids smarter and more energy efficient. We are retrofitting existing power plants so they can generate more electricity with the same amount of fuel, which results in fewer emissions. At Alstom, we believe it

is unwise and unrealistic to suggest you can address climate change without taking full advantage of all these technology options.

In closing, let me say again how excited Alstom is to be a part of this important project. I want to thank the Governor for his leadership. I want to thank our colleagues at Dow for lending their unique skills and talents to this effort. And I want to thank all of you for being here to help mark the opening of this vitally important project.

Thank you.